2025, 10(57s) e-ISSN: 2468-4376

https://www.jisem-journal.com/

Research Article

Guidelines for Improving Professional Development Support System for Young Teachers of Private Higher Education in Guangxi

¹Huang Kanming, ²Dr. Niran Sutheeniran, ³Dr.Patchara Dechhome, ⁴Dr. Jittawisut Wimuttipanya

¹Education Administration, Faculty of Educational, Bansomdejchaopraya Rajabhat University

hkm99@163.com

²Associate Professor Education Administration, Faculty of Educational, Bansomdejchaopraya Rajabhat University

xconiran@yahoo.com

³Assistant Professor Education Administration, Faculty of Educational, Bansomdejchaopraya Rajabhat University

Co responding Patchara.de@bsru.ac.th

⁴Associate Professor Education Administration, Faculty of Educational, Bansomdejchaopraya Rajabhat University

jittawisut21@gmail.com

ARTICLE INFO

ABSTRACT

Received: 02 Jun 2025 Revised: 12 Jul 2025

Accepted: 26 Jul 2025

The objectives of this research are to study the current situation of professional development support system for young teachers of private higher education in Guangxi, to provide the guidelines for improving professional development support system for young teachers, and to evaluate the guidelines for improving professional development support system for young teachers of private higher education. The sample group of this research were 313 young teachers from 6 private colleges and universities in Guangxi. There are 18 interviewees in this research. There are 15 experts in the evaluation group. The research tools include questionnaires, structured interviews, and evaluation forms. The statistical methods used for data analysis are percentage, mean, standard deviation, and content analysis. The research findings show that the current situation level of professional development support system for young teachers of private higher education in Guangxi in five aspects was at a high level. The mean value of Students' learning outcomes is the highest, followed by Participants' use of new knowledge or skills, while Participants' reactions is the lowest. The researcher proposed the guidelines for improving professional development support system in five aspects, which include 47 measures. The suitability and feasibility of guidelines for improving professional development support system for young teachers of private higher education in Guangxi were at the highest level.

Keyword: Guidelines for Improving, Professional Development Support System, Private Higher Education in Guangxi

2025, 10(57s) e-ISSN: 2468-4376 https://www.jisem-journal.com/

Research Article

Acknowledgement

Time flies, and the completion of my doctoral journey would not have been possible without countless moments of warm companionship and steadfast support. First and foremost, I extend my deepest gratitude to my advisors. From your thoughtful guidance during online courses amid the pandemic to patient mentorship during our face-to-face interactions after I arrived in Thailand, you have consistently led me to explore the boundaries of research with your rigorous scholarship and profound academic insight. Whenever I felt lost amidst the demands of traveling between China and Thailand, you always provided timely direction and heartfelt encouragement. Your mentorship and kindness will forever be etched in my memory. I am deeply grateful to my doctoral classmates. During online learning, we motivated one another and shared resources across screens; after meeting in person, we collaborated side by side in classrooms and libraries to tackle challenging problems; even casual gatherings over laughter and drinks at street-side restaurants made studying abroad feel less lonely. Your enthusiasm and kindness filled my days in a foreign land with warmth and made me feel less alone on this academic path. Special thanks go to the leaders and colleagues at my workplace. Throughout the demanding period of balancing work and studies, my leaders consistently offered understanding and support, adjusting schedules and creating flexible arrangements so I could focus on research. My colleagues actively shared workloads, extended timely help, and repeatedly assisted me in navigating urgent work challenges when I was overwhelmed with academic commitments. This spirit of empathy and cooperation in the workplace provided essential strength to balance both responsibilities and move forward steadily. Finally, my heartfelt appreciation goes to my beloved partner. Your care during the pandemic, unwavering support after I went to Thailand, thoughtful reminders during my travels, and countless sacrifices for our family-you have been my strongest anchor. It is your selfless love and understanding that allowed me to navigate academic pursuits and daily responsibilities without hesitation and face every challenge with courage. This educational journey-spanning borders and bridging cultures—was made whole by your presence. Once again, I express my sincerest thanks to all who supported me along the way.

Research Framework

According to the analysis of related theories and research, characteristics of effectiveness evaluation for professional development support system are as follows:

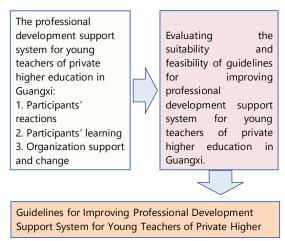


Figure 1.1 Research Framework

2025, 10(57s) e-ISSN: 2468-4376

https://www.jisem-journal.com/ Research Article

Research Methodology

This research focuses on improving professional development support system for young teachers of private higher education in Guangxi. To study the current situation and provide guidelines and evaluation guidelines for improving professional development support system for young teachers of private higher education in Guangxi. The research has the following procedures.

- 1. The population / Sample group
- 2. Research Instruments
- 3. Data Collection
- 4. Data analysis

Phase 1: To study the current situation of professional development support system for young teachers of private higher education in Guangxi.

The Population / Sample Group

The Population

The population of this phase is 1695 young teachers from 6 private colleges and universities at undergraduate level in Guangxi.

The Sample Group

According to Krejcie and Morgan sampling table (1970), the sample group of this phase is 313 young teachers from 6 private colleges and universities at undergraduate level in Guangxi. By using proportion sampling and simple random sampling.

Table 1Lists of university and sample size

No	Private university in Guangxi	Population	Sample group
1	Nanning University	321	59
2	Beihai University of Art and Design	512	95
3	Liuzhou Institute of Technology	210	39
4	Guilin University	242	45
5	Guilin University of Information Technology	285	52
6	Nanning Institute of Technology	125	23
	Total	1695	313

According to table 1, it showed that in order to analyzing the current situation of the professional development support system for young teachers of private higher education in Guangxi. 313 young teachers were selected as a sample from 6 private colleges and universities in Guangxi.

2025, 10(57s) e-ISSN: 2468-4376

https://www.jisem-journal.com/

Research Article

Table 2 Personal information of the survey respondents (Continue)

	Personal Information	Frequency	Percentage
	1-3 years	198	63.26
years of work	4-6 years	96	30.67
experience in private	7-9 years	14	4.47
higher education	10 years and above	5	1.60
	Total	313	100

According to table 2, a total of 313 valid questionnaires were collected in this study. Among them, male respondents accounted for 34.5% of the total sample, with 108 individuals; female respondents accounted for 65.5% of the total sample, with 205 individuals.

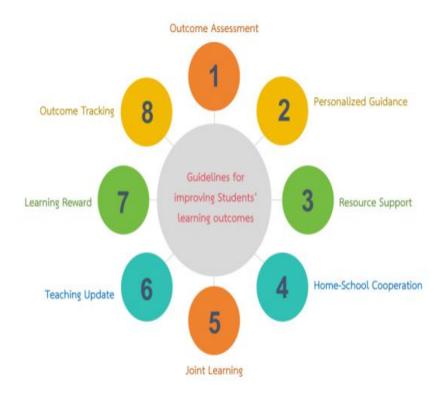


Figure 4.6 guidelines for improving Students' learning outcome

2025, 10(57s) e-ISSN: 2468-4376

https://www.jisem-journal.com/

Research Article

Conclusion

The research focuses on the guidelines for improving professional development support system for young teachers of private higher education in Guangxi. The researcher summarizes the conclusion into three parts, details as follows:

Part 1: The level of professional development support system for young teachers of private higher education in Guangxi.

Part 2: Guidelines for improving professional development support system for young teachers of private higher education in Guangxi.

Part 3: The suitability and feasibility of guidelines for improving professional development support system for young teachers of private higher education in Guangxi.

Part 1: The level of professional development support system for young teachers of private higher education in Guangxi.

The level of professional development support system for young teachers of private higher education in Guangxi in five aspects was at a high level. Considering the results of this research aspects ranged from the highest to the lowest mean were as follows: the highest level was students' learning outcomes, followed by participants' use of new knowledge or skills, participants' learning, organization support and change, and the relatively lowest level was participants' reactions.

Participants' reactions was at a relatively high level. Considering the results of this research, the levels from highest to lowest are as follows: The highest mean score is for the item "Administrator actively pay attention to the attendance rate and participation rate of young teachers in professional development projects", indicating that administrators' attention to participation is highly valued by young teachers. The lowest mean score is for the item "Administrators provide professional and knowledgeable instructors for the professional development of young teachers", suggesting that while still perceived as high, there is room for improvement in providing professional instructors.

Discussion

The research in guidelines for improving professional development support system for young teachers of private higher education in Guangxi. The researcher summarizes the discussion into three parts, details as follows:

Part 1: The level of professional development support system for young teachers of private higher education in Guangxi.

Part 2: Guidelines for improving professional development support system for young teachers of private higher education in Guangxi.

Part 3: The suitability and feasibility of guidelines for improving professional development support system for young teachers of private higher education in Guangxi.

Part 1: The level of professional development support system for young teachers of private higher education in Guangxi.

The level of professional development support system for young teachers of private higher education in Guangxi in five aspects was at a high level. Considering the results of this research aspects ranged from the highest to the lowest mean were as follows: the highest level was students' learning outcomes, followed by participants' use of new knowledge or skills, participants' learning, organization support and change, and the relatively lowest level was participants' reactions. The professional development support system for young teachers in private higher education in Guangxi has received

2025, 10(57s) e-ISSN: 2468-4376

https://www.jisem-journal.com/

Research Article

high recognition, primarily due to its multidimensional system design, effective implementation of policies, and positive feedback in practice. First, the comprehensiveness of the system design covers the core needs of teacher professional development. By integrating five major dimensions, the system addresses teaching ability enhancement, resource support, and outcome evaluation. As Yang Wanjie (2024, pp119-125) stated, "Through systematic thinking, the relevant factors, organizations, and forces affecting the development of university teachers are integrated, and the rational allocation of teacher education resources forms a synergy." This integration ensures the comprehensiveness and effectiveness of the support system. This indicates that in designing the support system, private higher education in Guangxi have fully considered all aspects of teacher development, thereby providing allround support for young teachers. Meanwhile, the active involvement of the management in teacher participation and the standardized design of processes have significantly enhanced teachers' sense of belonging and participation experience. As Yang Fan (2022, pp76-78) emphasized, "Universities should build a service support system with sufficient resource support, harmonious interpersonal relationships, healthy cultural atmosphere, and scientific leadership management to promote the professional development of teachers." The practice of private higher education institutions in Guangxi is a concrete manifestation of this concept.

References

- [1] (2017). Achievement report on "Construction of Professional Development Guarantee System for University Faculty in China". University (Research Edition), (Z1), 114–117+108.
- [2] Amadi, E. C. (2008). Introduction to educational administration: A module. Port Harcourt: Harey Publications.
- [3] Avidov-Ungar, O. (2016). A model of professional development: Teachers' perceptions of their professional development. Teachers and teaching, 22(6), 653-669.
- [4] Bai, S.N., Li, C.H., Sun, S., & Shi, F.X. (2024). Multilevel analysis of factors influencing teacher professional development participation from an international perspective. Journal of Educational Studies, (3), 142–151.
- [5] Chen, C. (2024). Main characteristics, implementation strategies, and quality benchmarks of regional teacher development communities. Teaching & Administration, (06), 33–38. doi:CNKI:SUN:JXGL.0.2024-06-007
- [6] Chen, H.Y. (2010). Research on career planning for young university faculty. Journal of National Academy of Education Administration, (05), 26–31. doi:CNKI:SUN:GJXZ.0.2010-05-007
- [7] Chen, T. (2019). Thoughts on building a "four-in-one" support service system for teachers' professional development in private universities. Theoretical Observation, (11), 146–148.
- [8] Chen, T., & Sun, B.B. (2015). Research report on training needs of high school mathematics teachers in Linxia Hui Autonomous Prefecture, Gansu Province. Journal of Research on Education for Ethnic Minorities, (03), 25–32. doi:10.15946/j.cnki.1001-7178.2015.03.005
- [9] Chen, W.Y. (2011). How can Chinese private universities overcome the dilemma of low educational quality? A perspective from funding structure. Educational Research, (07), 43–46+94. doi:CNKI:SUN:JYYJ.0.2011-07-008
- [10] Chen, X.B., & Gao, H.Y. (2008). Educational management. Beijing Normal University Press.
- [11] Chiu, T. K. F., Ching Sing Chai, Williams, P. J., & Tzung-Jin Lin. (2021). Teacher Professional Development on Self-Determination Theory-Based Design Thinking in STEM Education. Educational Technology & Society, 24(4), 153–165.
- [12] Cui, M.X., & Lan, J.Q. (2018). On teacher professional development from the perspective of adult learning theory. Vocational and Technical Education Forum, (02), 114–120. doi:CNKI:SUN:ZJLT.0.2018-02-020
- [13] Cui, Y.H. (2010). Promoting learning: A new paradigm for academic assessment. Educational Science Research, (03), 11–15+20. doi:CNKI:SUN:JYKY.0.2010-03-004
- [14] Danijela, M. (2018). The teacher's role and professional development. International Journal of Cognitive Research in Science, Engineering and Education (IJCRSEE), 6(2), 33-45.
- [15] Darling-Hammond, L. (2005). Prepping our teachers for teaching as a profession. The Education Digest, 71(4), 22.

2025, 10(57s) e-ISSN: 2468-4376

https://www.jisem-journal.com/

- [16] Darling-Hammond, L. (2017). Effective teacher professional development. Learning Policy Institute.
- [17] Day, C. (1999). Developing Teachers. The Challenges of Lifelong Learning. London: Falmer Press.
- [18] Department of Teacher Education, Ministry of Education (Ed.). (2003). Theory and practice of teacher professionalization. People's Education Press.
- [19] Desimone, L. M. (2009). Improving impact studies of teachers' professional development: Toward better conceptualizations and measures. Educational researcher, 38(3), 181-199.
- [20] Du, H. (2007). Exploration of teacher training evaluation and assessment systems. Heilongjiang Researches on Higher Education, (09), 106–107. doi:CNKI:SUN:HLJG.0.2007-09-039
- [21] Du, X.Z., & Li, Y.X. (2021). Research on the construction of a teacher development support system in local undergraduate universities: A case study of Hengshui University. Journal of Hengshui University, *23*(1), 85–88.
- [22] Duan, D.P., Wang, X.Y., & Ding, L. (2024). A study on the effectiveness evaluation of teaching development projects for foreign university teachers. Heilongjiang Researches on Higher Education, (7), 119–126.
- [23] Eisenschmidt, E. (2006). Implementation of induction year for novice teachers in Estonia. Tallinna Ülikooli Akadeemiline Raamatukogu.
- [24] Evers, A. T., Kreijns, K., Van der Heijden, B. I., & Gerrichhauzen, J. T. (2011). An organizational and task perspective model aimed at enhancing teachers' professional development and occupational expertise. Human Resource Development Review, 10(2), 151-179.
- [25] Fernández-Batanero, J. M., Montenegro-Rueda, M., Fernández-Cerero, J., & García-Martínez, I. (2022). Digital competences for teacher professional development. Systematic review. European Journal of Teacher Education, 45(4), 513-531.
- [26] Fessler, R., & Christensen, J. (1992). The teacher career cycle: Understanding and guiding the professional development of teachers. (No Title).
- [27] Fu, S.J. (2015). Theory and research in educational management. People's Publishing House.
- [28] Fullan, M. (1990). Staff Development Innovation and Institutional Development. In B. Joyce (ed.), School Culture Through Staff Development. Vir-ginia: ASCD, pp. 3 -25.
- [29] Geeraerts, K., Tynjälä, P., Heikkinen, H. L., Markkanen, I., Pennanen, M., & Gijbels, D. (2015). Peer-group mentoring as a tool for teacher development. European Journal of Teacher Education, 38(3), 358-377.
- [30] Geng, J.J. (2017). Research on the effectiveness of teacher training based on adult learning theory. China Adult Education, (05), 135–138.
- [31] Granero-Gallegos, A., Escaravajal, J. C., López-García, G. D., & Baños, R. (2022). Influence of Teaching Styles on the Learning Academic Confidence of Teachers in Training. Journal of Intelligence, 10(3), N.PAG. https://doi.org/10.3390/jintelligence10030071
- [32] Guskey, T. R. (1994). Professional development in education: in search of the optimal mix.
- [33] Guskey, T. R. (2000). Evaluating professional development (Vol. 1). Corwin press.
- [34] Han, S.P. (2009). Review of research on influencing factors of teacher professional development in China. Modern Education Science, (09), 76–79+90. doi:CNKI:SUN:JLJK.0.2009-09-025
- [35] Han, W.W. (2017). Construction and effect analysis of the key teachers' professional development evaluation system in Haidian District, Beijing: Based on Guskey's teacher professional development evaluation model. Elementary and Secondary School Teacher Training, (2), 22–25.
- [36] Harwell, S. H. (2003). Teacher professional development: It's not an event, it's a process.
- [37] Heideman, C. (1990). Introduction to staff development. In P. Burke et al. (eds.), Programming for staff development. London: Falmer Press, pp. 3-9.
- [38] Hou, G.B. (2006). The supportive significance of management optimization for promoting teacher development. Teaching & Administration, (09), 21–22. doi:CNKI:SUN:JXGL.0.2006-09-009
- [39] Hu, C.X. (2023). Research on constructing an evaluation index system for student learning outcomes in application-oriented undergraduate universities. Vocational and Technical Education, (26), 75–80. doi:CNKI:SUN:ZYJW.0.2023-26-014
- [40] Hu, X.R., & Meng, H.Y. (2016). Research on incentive mechanisms for young faculty in local universities. China Adult Education, (09), 141–143. doi:CNKI:SUN:ZCRY.0.2016-09-046
- [41] Ji, Z.F. (2018). Incentive strategies for students' active classroom participation. Theory and Practice of Education, (02), 60–61. doi:CNKI:SUN:JYLL.0.2018-02-021

2025, 10(57s) e-ISSN: 2468-4376

https://www.jisem-journal.com/

- [42] Jiang, J.Q., Zheng, H.W., & Gong, H.Y. (2020). Content, methods, and implications of student learning outcomes assessment in Canadian universities. University Education Science, (03), 111–116. doi:CNKI:SUN:JXGJ.0.2020-03-016
- [43] Jing, Y.M., Zhu, X., Li, S.H., & Chen, M.F. (2021). On enhancing mental health literacy of university faculty. Party Building and Ideological Education in Schools, (09), 95–96. doi:10.19865/j.cnki.xxdj.2021.09.024
- [44] Kang, W., & Li, L.X. (2022). Building teacher communities: Strategic choices to address challenges in teacher rotation. Theory and Practice of Education, (16), 37–42. doi:CNKI:SUN:JYLL.0.2022-16-007
- [45] Lee, S., & Kim, S. (2025). Preservice teachers' learning by design through space construction in the metaverse. British Journal of Educational Technology, 56(1), 208–230. https://doi.org/10.1111/bjet.13493
- [46] Li, B.M., & Gong, L.L. (2019). The impact of cooperative learning on student achievement: A meta-analysis of 54 experimental and quasi-experimental studies. Exploring Education Development, (24), 39–47. doi:10.14121/j.cnki.1008-3855.2019.24.008
- [47] Li, N. (2016). Lack of organizational support and countermeasures in the process of university teacher professional development. Modern Education Management, (08), 79–83. doi:10.16697/j.cnki.xdjygl.2016.08.014
- [48] Li, N. (2016). Lack of organizational support and countermeasures in the process of university teacher professional development. Modern Education Management, (8), 79–83. doi:10.16697/j.cnki.xdjygl.2016.08.014
- [49] Li, Q., & Wang, Q. (2022). Collaborative empowerment: Accelerating the construction of a high-quality teacher development support system. Chinese Teachers, (7), 20–25.
- [50] Li, W. (2021). Teacher knowledge sharing: Bottlenecks, processes, and systematic promotion strategies. Exploring Education Development, (12), 28–36. doi:10.14121/j.cnki.1008-3855.2021.12.006
- [51] Li, Y.F., Xu, F., & Zhou, M. (2022). Strategies for constructing provincial-level university faculty development organizational systems. Education Review, (05), 121–128. doi:CNKI:SUN:JYPL.0.2022-05-020
- [52] Li, Y.T., Ji, M.Y., & Ma, Y.Q. (2024). Opportunities, dilemmas, and breakthrough paths for university faculty professional development in the intelligent era. Theory and Practice of Education, *44*(18), 50–55.
- [53] Li, Z.F., & Gao, H. (2013). University teacher development: Ontological reflection and practical logic. University Education Science, *4*(4), 66–71.
- [54] Liang, Y., & Lu, J. (2025). How School Support Influences the Content Creation of Pre-Service Teachers' Instructional Design. Behavioral Sciences (2076-328X), 15(5), 568. https://doi.org/10.3390/bs15050568
- [55] Liao, Z.Q. (2016). Self-directed development and organizational cultivation: Path choices for young university faculty development. Jiangsu Higher Education, (02), 90–92. doi:10.13236/j.cnki.jshe.2016.02.022
- [56] Lin, X.J. (2022). The impact of perceived organizational support on university faculty development motivation: The mediating role of basic psychological needs. China Journal of Health Psychology, (11), 1654–1660. doi:10.13342/j.cnki.cjhp.2022.11.011
- [57] Liu, C. (2017). Analysis of influencing factors and improvement suggestions for young university faculty career development: A case study of University A. Heilongjiang Animal Science and Veterinary Medicine, (04), 229–231. doi:10.13881/j.cnki.hljxmsy.2017.0363
- [58] Liu, D.P., Liu, Q.L., & Fan, Z.F. (2013). A support system for university faculty professional development based on autonomous cultivation. Modern Education Management, (6), 76–81.
- [59] Liu, H. (2015). Cultural analysis of effective mentoring systems for young faculty in American research universities. Comparative Education Review, (06), 64–70. doi:10.20013/j.cnki.ice.2015.06.016
- [60] Liu, Q. (2025). Research on the support system for "dual-qualified" teacher development in vocational colleges based on organizational support theory. Education and Vocation, (10), 62–70. doi:10.13615/j.cnki.1004-3985.2025.10.005
- [61] Liu, Y. (2021). Teacher knowledge sharing mechanism and implementation strategies: From the perspective of social exchange theory. Contemporary Educational Science, (08), 28–34. doi:CNKI:SUN:SDJK.o.2021-08-005
- [62] López-García, G. D., Carrasco-Poyatos, M., Burgueño, R., & Granero-Gallegos, A. (2023). Relationships Between Needs Satisfaction and the Quality of Motivation With Academic Engagement in Pre-Service Physical Education Teachers. SAGE Open, 13(2), 1–11. https://doi.org/10.1177/21582440231197507

2025, 10(57s) e-ISSN: 2468-4376 https://www.jisem-journal.com/

- [63] Lu, D.K. (2014). Research on teacher professional development at Stanford University and its implications. China Higher Education Research, (3), 65–70.
- [64] Lu, W.L. (2010). Implications of adult learning theory for teacher training. Continuing Education Research, (01), 104–105. doi:CNKI:SUN:JIXE.0.2010-01-037
- [65] Luo, J., Zhou, Y., Chen, W., Pan, Y., & Zhao, S.Y. (2014). The relationship between teacher professional identity and affective commitment: The mediating role of job satisfaction. Psychological Development and Education, (03), 322–328. doi:10.16187/j.cnki.issn1001-4918.2014.03.013
- [66] Luo, Z.Y. (2017). Research on school organizational change to promote teacher professional development [Doctoral dissertation, Nanjing Normal University]. https://link.cnki.net/doi/10.27245/d.cnki.gnjsu.2017.000013
- [67] Ma, Y.L., & Zhou, H.T. (2023). Intrinsic motivation for professional development of private university faculty and its influencing factors. Higher Education Development and Evaluation, (05), 58–68+121. doi:CNKI:SUN:JTGY.0.2023-05-005
- [68] Marcelo, C. (2009). Professional Development of Teachers: past and future. Sísifo. Educational Sciences Journal, 8, 5-20.
- [69] Millis, B. J. (1994). Faculty development in the 1990s: What it is and why we can't wait. Journal of Counseling & Development, 72(5), 454-464.
- [70] Mushayikwa, E., & Lubben, F. (2009). Self-directed professional development—Hope for teachers working in deprived environments?. Teaching and teacher education, 25(3), 375-382.
- [71] Nie, W.J., & Wang, W.P. (2021). Construction of a vocational teacher training evaluation system based on the Kirkpatrick model. Teacher Education Research, *33*(2), 31–37.
- [72] Ning, X.J. (2016). Influencing factors and strategies for teacher professional development in newly-established local undergraduate institutions under the transformation background. Education and Vocation, (03), 64–66. doi:10.13615/j.cnki.1004-3985.2016.03.020
- [73] Oldroyd, D. & Hall, V. (1991). Managing Staff Development. London: Paul Chapman.
- [74] Pang, H.S., Zhang, Y.X., & Song, W. (2017). Construction and practice of a teacher development system. Higher Education Development and Evaluation, *33*(2), 50–58.
- [75] Pei, J.P. (2015). Research on basic theories and practical obstacles of university faculty development. China Adult Education, (11), 85–87. doi:CNKI:SUN:ZCRY.0.2015-11-032
- [76] Pei, X.F. (2016). Strategies for improving students' self-directed learning efficacy. Theory and Practice of Education, (17), 55–57. doi:CNKI:SUN:JYLL.o.2016-17-018
- [77] Peng, Z.P., & Feng, C. (2024). Teacher professional development in the intelligent era: Demands, dilemmas, and practical approaches. Education Research Monthly, (2), 98–105.
- [78] Qi, C.Y. (2017). A new exploration of "teacher learning" theory from the perspective of adult learning theory. China Adult Education, (04), 144–146.
- [79] Qiu, H.Y., & Chai, J. (2021). Elements, dilemmas, and pathways for constructing home-school cooperation systems. Inner Mongolia Social Sciences, (06), 179–186. doi:10.14137/j.cnki.issn1003-5281.2021.06.023
- [80] Qu, S.S., Xiang, H., & Zhang, Q.G. (2015). Basic principles and ideas for constructing student honor incentive systems in universities. Ideological Education Research, (07), 96–98. doi:CNKI:SUN:SIXI.0.2015-07-024
- [81] Ren, X.Y. (2009). Supporter: Principals' role expectations in teacher professional development. China Adult Education, (15), 85–86. doi:CNKI:SUN:ZCRY.0.2009-15-052
- [82] Sancar, R., Atal, D., & Deryakulu, D. (2021). A new framework for teachers' professional development. Teaching and teacher education, 101, 103305.
- [83] Shaha, S., Lewis, V., O'Donnell, T., & Brown, D. (2004). Evaluating professional development. Journal of Research in Professional Learning, 1, 1-18.
- [84] Shao, C.Y., & Zhou, P. (2013). Practical models of mentoring systems for young teachers based on cognitive apprenticeship theory. Chinese Vocational and Technical Education, (18), 82–86. doi:CNKI:SUN:ZONE.0.2013-18-021
- [85] Shi, Y., & Dong, H.L. (2022). Research on the influence of interpersonal trust on teacher knowledge sharing: Based on whole network analysis. Journal of Suzhou University (Educational Science Edition), (02), 49–60. doi:10.19563/j.cnki.sdjk.2022.02.004

2025, 10(57s) e-ISSN: 2468-4376

https://www.jisem-journal.com/

- [86] Shu, Z.M., & Qu, Q.F. (2014). Analysis of college student learning outcomes based on educational data mining. Journal of Northeastern University (Social Science Edition), (03), 309–314. doi:10.15936/j.cnki.1008-3758.2014.03.014
- [87] Sindhu, I. H. (2012). Educational administration and management. Pearson Education India.
- [88] Song, H., & Hu, X. (2022). Teaching for the future: The era proposition of teacher professional development. Primary and Secondary School Management, (9), 10–14.
- [89] Sorcinelli, M. D. (1994). Effective approaches to new faculty development. Journal of Counseling & Development, 72(5), 474-479.
- [90] Stavermann, K. (2024). Online Teacher Professional Development: A Research Synthesis on Effectiveness and Evaluation. Technology, Knowledge and Learning, 1-38.
- [91] Su, Y.L. (2017). Practice of in-service teacher training integrating adult learning theory and sociocultural theory: Taking the "National Training Program" as an example. Adult Education, (07), 75–78.
- [92] Sun, X.Y. (2017). Exploration of teacher mental health guarantee mechanisms from the perspective of motivation theory. Teaching & Administration, (36), 54–56. doi:CNKI:SUN:JXGL.0.2017-36-018
- [93] Symeonidis,,Vasileios,Haas,,Elisabeth,Schneider,,& Klaus.(2023).Personal, social and professional support for newly qualified teachers: Teacher induction in Austria. TEACHING AND TEACHER EDUCATION,121.
- [94] Tang, J.L. (2017). Research on university support for faculty development [Master's thesis, Northeast Petroleum University]. https://kns.cnki.net/KCMS/detail/detail.aspx?dbname=CMFD201801&filename=1017094989.nh
- [95] Thomas R. Guskey (2002): Professional Development and Teacher Change, Teachers and Teaching: Theory and Practice, 8:3, 381-391
- [96] Tian, L. (2009). Research on school-based evaluation [Doctoral dissertation, East China Normal University]. https://kns.cnki.net/kcms2/article/abstract?v=OsVNzKNazbQrb-xr2gjZRa2EiRZZ8R35n3dvYXC1fxhXUGWN9cVXb9xH2jqRW99cVLqW5BFBG-kiuYPZh9X7UwVJKmBMVBVS9jggYDr9G-oRSIOsUvk8dWbSbWOSY7oIjNxDSdHKvJl-yyGPCM9bi7j4ja8pCVlhCWuPbLb3OmK_FcLAM16vft83nORyhigj&uniplatform=NZKPT&language=CHS
- [97] Tu, M.J. (2023). Relational construction: The generative mechanism and optimization strategies of teachers' practical knowledge. Theory and Practice of Education, (07), 34–40.
- [98] Valenčič Zuljan, M. (2001). Modeli in načela učiteljevega profesionalnega razvoja [Models and principles of the teacher's professional development]. Sodobna pedagogika, 52(2), 122–141.
- [99] Wan, L.Y. (2014). Problems and educational strategies of learning attitudes among new vocational college students: Based on a survey of first-year students in vocational colleges in City C. Vocational and Technical Education Forum, (12), 80–82. doi:CNKI:SUN:ZJLT.0.2014-12-020
- [100] Wang, F. (2017). Exploration of mentoring systems for young faculty in local universities based on enhancing teaching abilities. China Adult Education, (06), 124–127.
- [101] Wang, L. (2014). Necessity and strategies of career planning for university faculty. China Adult Education, (13), 119–121. doi:CNKI:SUN:ZCRY.0.2014-13-044
- [102] Wang, Y., & Hou, F.M. (2014). Analysis of satisfaction with training effectiveness and influencing factors among teacher development base participants. Beijing Education (Higher Education), (03), 73–75. doi:CNKI:SUN:BJYG.0.2014-03-035
- [103] Wang, Y.X. (2009). Teacher training should focus on enhancing professional emotions. Continuing Education Research, (03), 73–75. doi:CNKI:SUN:JIXE.0.2009-03-028
- [104] Xie, Q.L. (2016). Mentoring systems for young teachers in the United States and their implications. China Adult Education, (05), 130–133. doi:CNKI:SUN:ZCRY.0.2016-05-040
- [105] Xu, X.W. (2015). Current status and empirical research on teacher professional development in private universities in Shanghai [Doctoral dissertation, Shanghai Normal University]. https://kns.cnki.net/kcms2/article/abstract?v=OsVNzKNazbRjpjjzucynJqld9TlDPgqnbxsGnLEUP9RVRp GEyUrhsDy3_8JFEgREuDTYZz2x6BLlUps2mvlo_OGEsoJK9tNkJEJWiaTICRd8kF__VxbGgwxEfvWo10 WwvrCLJcolYAdVrJMY-9zPY3TfF5yIY2XekJnccNO97k8tp5nQpwWDVfqWshyq4bolR68R-mYYeCc=&uniplatform=NZKPT&language=CHS
- [106] Xu, Y.H. (2017). A study on influencing factors of professional development for young university teachers [Doctoral dissertation, Capital University of Economics and Business]. https://kns.cnki.net/kcms2/article/abstract?v=OsVNzKNazbSrqdyLQO1WkWy-

2025, 10(57s) e-ISSN: 2468-4376

https://www.jisem-journal.com/

Research Article

 $DQVUC4XON7wckJtwA3N5P62ymnXGuFljV_PXvOKoL4RIbSnpDSpwWuryNTpKO9IgEX6VXRj1yCYRNRLlaIrdfR_69pVodJt7uIFDrA7VVqYxM31KNsZNzO6lv4wl9ySCl6tZDNavrHlmXLx2svyr95hUxyoY77-vwQ_Gow4qvFJRXiS5soo=&uniplatform=NZKPT&language=CHS$

- [107] Yan, X.L., & Wang, B.S. (2022). Main contradictions and countermeasures for professional development of young faculty in private universities: Analysis based on stakeholder theory. Henan Social Sciences, *30*(5), 107–115.
- [108] Yang, F. (2022). Research on constructing a reflective practice-based service support system for university faculty development. Science & Education Guide, (31), 76–78. doi:10.16400/j.cnki.kjdk.2022.31.024
- [109] Yang, M.M. (2020). Research on implementation effect evaluation of professional development projects for university teachers [Master's thesis, Jilin University]. https://link.cnki.net/doi/10.27162/d.cnki.gjlin.2020.005007
- [110] Yang, M.M., & Yu, Y. (2024). Construction and application of an evaluation model for university teachers' professional development projects: Based on the perspective of the Kirkpatrick four-level evaluation model. Survey of Education, *13*(4), 51–54.
- [111] Yang, W.J. (2024). Research on constructing a support service system for the professional development of university faculty in China. Journal of Yichun University, (04), 119–125. doi:CNKI:SUN:YCSB.0.2024-04-021
- [112] Yang, W.J. (2024). Research on the construction of a support service system for the professional development of university teachers in China. Journal of Yichun University, (4), 119–125.
- [113] Yu, S.G., & Yu, B.J. (2021). Research on satisfaction and needs of young faculty professional development in local universities. Journal of Beihua University (Social Sciences Edition), (01), 130–136+155–156. doi:10.19669/j.issn.1009-5101.2021.01.014
- [114] Yu, X.J., & Zhang, G.P. (2023). Toward dual innovation: Construction of university teachers' practical knowledge and its transformative framework. Exploring Education Development, (01), 27–33. doi:10.14121/j.cnki.1008-3855.2023.01.004
- [115] Yu, Y., & Ji, X.F. (2024). Experiences and implications of technology-empowered teacher professional development in developing countries. Journal of Educational Studies, (02), 140–150.
- [116] Yuan, Y.Y., Wu, N.X., Li, Q., Zhang, J.X., & Li, W. (2015). Research and practice on student learning outcomes evaluation based on teachers' perspective. Chinese Vocational and Technical Education, (18), 59–62. doi:CNKI:SUN:ZONE.0.2015-18-011
- [117] Yurtseven, N., & Bademcioglu, M. (2016). Teachers' Professional Development: A Content Analysis about the Tendencies in Studies. Journal of Education and Training Studies, 4(6), 214-233.
- [118] Zhang, B. (2017). Implications of Knowles' adult learning theory for teacher education and training in China. China Adult Education, (13), 135–137. doi:CNKI:SUN:ZCRY.0.2017-13-040
- [119] Zhang, G.P., Xu, X.W., & Tang, W.D. (2024). Perspective on the teaching development journey of young university faculty: A grounded theory study on the construction mechanism of teaching practical knowledge. Exploring Education Development, (01), 8–15. doi:10.14121/j.cnki.1008-3855.2024.01.003
- [120] Zhang, Q., & Wang, H. (2020). An empirical study on the impact of teachers' prior participation level on training effectiveness. Journal of The Chinese Society of Education, (04), 91–96. doi:CNKI:SUN:ZJYX.0.2020-04-022
- [121] Zhang, R.F. (2017). Innovation of undergraduate teaching models from the perspective of personalized development of college students. China Adult Education, (12), 105–107.
- [122] Zhang, T.T. (2011). Analysis of funding for private universities in China under educational internationalization. China Adult Education, (23), 56–58. doi:CNKI:SUN:ZCRY.0.2011-23-022
- [123] Zhang, W.Y. (2016). Survey analysis of training needs and suggestions for "National Training Program". Education Review, (04), 112–115. doi:CNKI:SUN:JYPL.0.2016-04-029
- [124] Zhang, Y. (2022). Construction of a service support system for university faculty professional development based on organizational support theory. Journal of Suzhou University of Science and Technology (Social Science Edition), (06), 101–106. doi:CNKI:SUN:SZTD.0.2022-06-016
- [125] Zhang, Y. (2022). Construction of a service support system for university teachers' professional development based on organizational support theory. Journal of Suzhou University of Science and Technology (Social Sciences), *39*(6), 101–106.

2025, 10(57s) e-ISSN: 2468-4376

https://www.jisem-journal.com/

- [126] Zhang, Z.H., & Geng, L.F. (2009). Empirical analysis of the impact of learning attitudes on college students' academic performance. China University Teaching, (10), 87–89. doi:CNKI:SUN:JXCY.0.2009-10-032
- [127] Zhao, D., & Zeng, X. (2024). Research on cross-school knowledge sharing among teachers in rural small-scale schools under the background of teacher strengthening. Educational Science Research, (06), 5–12. doi:CNKI:SUN:JYKY.0.2024-06-013
- [128] Zheng, H. (2020). Research on the essential changes in teacher professional development. Theory and Practice of Education, *40*(8), 26–28.
- [129] Zheng, X. (2017). Self-directed development and mechanism innovation: Improving incentive mechanisms for young faculty in application-oriented undergraduate universities. China Adult Education, (11), 134–136.
- [130] Zheng, Z.F. (2017). Construction of a multi-support system for professional development of university teachers in ethnic minority areas: Based on stakeholder theory. Journal of Guangxi Normal University (Philosophy and Social Sciences Edition), *53*(3), 116–121.
- [131] Zhou, J.H. (2014). Research on school-based teacher professional development. Educational Research and Experiment, (4), 15–21.
- [132] Zhu, P.Y. (2014a). On the construction of a professional development support system for teachers in private universities. Research in Education and Teaching, *29*(3), 35–37.
- [133] Zhu, P.Y. (2014b). Meaning, characteristics and construction of a professional development support system for teachers in private universities. Journal of Continuing Education, *28*(8), 31–32.