

# Adapting to the Digital Age: Reimagining Personalized Retargeting Advertising for Consumer Engagement

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## ABSTRACT

The advertising method has altered enough since the digital era began, with a more increased emphasis on personalized retargeting. Consumers' online expressions-thoughts, preferences, behavior, and purchases are recorded and analyzed. Companies want to provide highly focused advertisements geared to specific interests. Thus, the aim is to develop contextually relevant messages that stimulate interaction, bringing a message directly attuned to the needs and interests of an audience. The actual effects on the behavior of consumers and their brands are yet to be understood as they are becoming a mainstream trend in marketing. The success of customized retargeting advertising lies in an equilibrium between personalization and privacy abuse. Consumers are more conscious about their data. Hence, businesses must tread carefully to hit the sweet middle point between privacy and personally tailored value. The rising importance of this type of advertising requires marketers to review their old methods and apply innovative approaches to reach customers. The right balance of personalization, data protection, and consumer confidence can spell victory. The study will examine how personalized retargeting advertising changes a customer's interaction with businesses, such as its effect on purchasing decisions, brand loyalty, and overall engagement. The focus will lay on consumer privacy concerns and the application of technology. This research clarifies the Future Development of Digital Advertising and recommends a framework companies could use to implement personalized retargeting strategies efficiently while preserving consumer content.

**Keywords:** personalized retargeting advertising, consumer engagement, data collection, privacy concerns, purchase decisions, brand loyalty, retargeting advertising strategies, consumer trust, digital marketing, targeted advertising.

## INTRODUCTION

The digital era has changed the way consumers interact and transformed the marketing paradigms in which personalized retargeting advertising has become a focal point of current-day strategies. Personalized retargeting advertisements make use of data-driven insights to deliver custom messages aligned with individual consumer behaviors and preferences, increasing the return on marketing investment. E-customization became a fundamental issue in marketing practice, providing a path to overcome the consumer-brand communication gap (Ansari & Mela, 2003).

The paper considers the key aspects of personalized retargeting advertising as grounded within the context of changing consumer purchasing habits and a complementary technological change. The paradigm shift in marketing strategies towards collection of behavioral data provides the appropriate examination of consumer data to identify patterns and preferences. According to Cui et al. (2010), behavioral data in personalized advertising is a much more efficient way of targeting, while at the same time providing added cost efficiency. Furthermore, this enhancement to the process emphasizes Tam & Ho's (2005) elaboration likelihood model regarding the need to find balance between personalization and ethics to reduce consumer distrust. Despite this, personalization in its effort to maximize engagement has been inhibited by issues of privacy and data security that are viewed as critical factors in consumer acceptance (Pappas et al., 2014).

Trust is pivotal when it comes to acceptance of personalized adverts because it acts as a bridge between consumers engaged and willing to share data. The success of trust-building strategies in assuaging privacy issues and giving

consumers a sense of security was stressed by Bleier & Eisenbeiss (2015). Tsai & Men (2017) convincingly argue that transparency in data practices is crucial to the creation of consumer confidence. Therefore, a strong regulatory frame such as the General Data Protection Regulation (GDPR) and California Consumer Privacy Act (CCPA) to protect consumers and enforce responsible use of data as it relates to data-driven marketing practices is essential (Zhang & Wedel, 2009). The growth of personalized retargeting in a duet with consumer preference and technological innovation has improved personalized retargeting, facilitating real-time personalization and multi-channel integration. Interactivity has played a role in reducing perceptions of intrusiveness and, in turn, improving consumer experience (Sundar & Kim, 2005). Büttgen et al. (2012) have mentioned relevance in ads; they noted that this connection with consumer interests is a significant driver for engagement and satisfaction levels.

Though capable of transforming consumer-brand interaction, personalized advertising has again come under scrutiny about ethical issues. Manipulative tactics and lack of transparency can undermine consumer trust and reduce personalized campaigns' efficacy (Pappas et al., 2014). Thus, the fate of personalized advertising depends on the proper enactment of ethical policies, the introduction of advanced technologies like AI, and submission to regulations like GDPR and CCPA in the future. Work from Zhang and Wedel (2009) has highlighted the rise of consumer-oriented frameworks as their crux in understanding the dynamics of personalization vis-a-vis privacy.

This study investigates the multifaceted dimensions of personalized retargeting advertising and propels two major problems: enhancing consumer engagement with such ads while reducing the threat of privacy. The synthesis of existing literature would provide a fundamental understanding of the dynamics of personalized advertising practices and their implications for marketing strategies in the digital age.

### REVIEW OF LITERATURE:

Personalized retargeting advertising in a category of digital marketing is about customizing advertisements using user data to appeal to their preferences. E-customization will become more robust at generating deep-level consumer experiences (Ansari and Mela, 2003). The move from conventional advertising to programmatic advertising has radically changed consumer engagement. Personalized recommendations can influence consumer decision-making (Zhang and Wedel, 2009).

The basis for personalized advertising is built on behavioral data collection. Priority-based behavioral data will produce a more cost-efficient marketing campaign (Cui, Wong, and Wan, 2010). Trust may be significant in terms of accepting personalized advertisements. Building trust can alleviate these privacy concerns. Pressure for privacy remains a key barrier in consumers' perception of personalization (Bleier and Eisenbeiss, 2015).

Fear regarding privacy reduces click-through rates (CTR) for personalized ads. Perceived intrusiveness of personalized advertising impacts attitudes to advertising (Pappas et al., 2014). Higher interactivity could lessen the negative perception of intrusiveness. The clash between personalization and privacy is at the forefront of modern advertising (Sundar and Kim, 2005).

An elaboration likelihood model to balance competing priorities. The critical factor of personalized advertising success is relevance (Tam and Ho, 2005). The relevance of a consumer will endow the consumer with more satisfaction and trust. Transparency regarding data use serves to build trust with consumers (Büttgen, Schumann, and Ates, 2012). Communication about the use of user data should be open to ease the concerns, sending control of data back into the consumer's hands promotes an element of trust (Tsai and Men, 2017).

Opt-in features significantly enhance engagement. Regulations such as GDPR and CCPA are beginning to shape the ethical landscape of personalized advertising (Ansari and Mela, 2003). Complying with these norms ensures consumer trust. Ethics in retargeting practices are paramount (Tam and Ho, 2005). Manipulative means should be avoided to maintain ethical standards. AI and machine learning are interspersing their personalizing tagline for consumers (Pappas et al., 2014). Predictive models increase targeting accuracy; real-time personalization changes relevance and immediacy (Zhang and Wedel, 2009).

A great sense of engagement with consumers can be created through dynamic content delivery. The dual effects of targeting and obtrusiveness in online display advertising were examined (Sundar and Kim, 2005). They found that while targeting increases the effectiveness of online advertising, excessive intrusiveness could result in an adverse consumer reaction (Goldfarb and Tucker, 2011). The balance between personalization and the comfort of users must be retained. The positive effect of privacy is how it is interwoven with the behaviors of humans in the so-called information age (Acquisti et al., 2015).

Designing advertising strategies within the framework of user privacy expectations stems from their findings to be of special importance that reciprocity- the obligation to repay favors- determines advertisement acceptance of targeting. While offering concrete advantages, marketers can fight resistance toward practices that rely heavily on data, hence lifting user engagement. Brands are developing learned friends to respect customers' choices. Fancy this: one-to-one marketing creates better brand loyalty and customer satisfaction if we do it right. These findings

demonstrate the capabilities of personalized retargeting in building loyal consumer relationships (Schumann et al., 2014).

Shed light on marketing science being transformed by the service revolution. They argued that these advanced technologies' contributions to personalization efforts would drastically draw the digital marketing strategies' value proposition, thus providing better customer experience (Rust and Huang, 2014). Metrics for measuring ad effectiveness, such as click-through and conversion rates, have been pointed out, and strong measurement frameworks are the most important for analyzing this. Personalized cross-channel integration creates a seamless consumer experience (Stout; Cui, Wong, and Wan, 2010).

How the option of message content consistency across platforms is a big plus. The shades of positive influence on the brand's perception will be felt with the proper execution of ethical personalized advertising (Bleier and Eisenbeiss, 2015). This will make the impact even stronger: trust and transparency will boost that impact. Social media platforms are very potent retargeting media. Awareness of the use of personal data in favor of mutual benefit will certainly increase acceptance (Tsai and Men, 2017).

Proposed programs to show how data works to improve user experiences. Definite futurist dreams in personalized advertising are ethical A.I.s, transparency, and a harmonious synchrony with regulation (Ansari and Mela, 2003). It to be a constant evolution of consumer-centered strategies In what follows, we will develop this vision further. We argue that we can embrace the novelty of digital phenomena when we, as a discipline, do not focus squarely on building

better theory but instead jointly focus on building a broader research platform that allows us as well as others to expand our capabilities to collect, organize, and analyze digital trace data (Zhang and Wedel, 2009).

This activity of retargeting programs can create a favourable impression on customer engagement over time, more finely segmented audiences thus achieving an optimum click-through and conversion rate. The study has more repeat visits with granular retargeting based on browsing patterns by contrasting various approaches in a large-scale field study. Engaging dynamic advertising spaces with behavioral fan data opens incredible opportunities for marketers to be thoroughly engaged in a highly dynamic fashion (Park & Kannan, 2021). A longitudinal perspective indicates that repeated stimulus delivery within a personalized retargeted advertising environment may improve brand recall. However, it sometimes adds to ad fatigue when frequency and creatives are poorly controlled. Tracking user interactions illustrates that performance typically peaks after a limited number of exposures, after which point diminishing returns set in. Therefore, it has been highlighted that ad appearances should be paced, and creative aspects should be rotated (Bart, Zhang & Sarvary, 2022).

Consumer response to highly tailored ads is driven by perceived invasion or intrusiveness, which is often caused by excessive personalization. Increased exposure to ads featuring private items or misaligned impressions only aggravate discomfort and trigger negative emotions. Marketers are, therefore, advised against specificity and urged to keep data usage transparent (Chang, 2022). In contrast, consumers in cultures characterized as collectivist may be more accepting of data collection in exchange for discerned community benefits, while their individualistic counterparts are less willing to tolerate high personalization. This, in sum, casts a spotlight on the viability and efficacy of retargeting based on consumer cultural norms, emphasizing the importance of creating locally relevant messages and appropriate data-management practices (Zhu & Li, 2022).

Dynamic creative optimization (DCO) has been shown to boost retargeting performance successfully with the right messages and visual information in real time. Experiments show enhanced click-through for ads closely aligning with current browsing behaviour or purchase intent. It decreases ad fatigue by consistently refreshing the content and rendering it more contextually relevant (Lu & Li, 2023). AI-powered adaptive personalization can bolster click-through and conversion, but over-reliance on large-scale data collection brings up user privacy worries regarding data misuse. While adaptive models may elevate performance considerably, transparent consent frameworks and user-centric privacy control mechanisms are essential for maintaining a constructive, long-lasting trust (Pandey & Kircaburun, 2023).

Hyper-personalized digital advertising raises moral inquiries about manipulation, further bolstering consumer scepticism regarding brands acting too intrusively. Experiment designs have suggested that trust in the brand mediates ad effectiveness where consumers re-engage when they regard fair and transparent data usage by a brand (Morales, Sengupta & Fitzsimons, 2022). The dynamic nature of consumer privacy preferences between gaining more and less permission for data collection changes the circumstances and role of retargeting. The user provides permissions depending on the initial time of introduction, but post that, if misled with unnecessary frequency or overly intrusive ads, the user reduces due privileges, signaling us that there must be continuous vigilance for adjustment in intensities of ad targeting (Hong & Zhu, 2022).

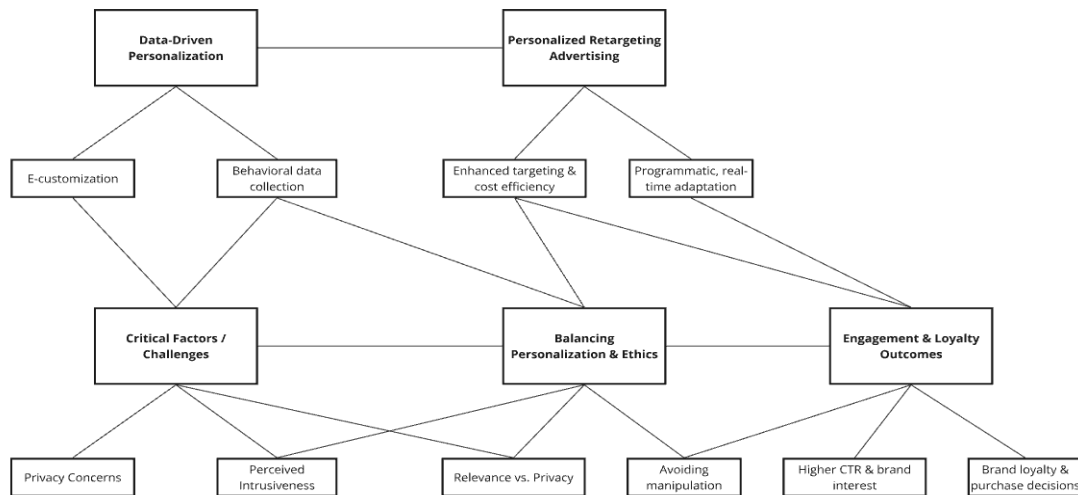


Figure 1. Themes shared between personalized retargeted advertising at the abstract level.

Banner blindness, or ignoring repetitive ad placements by users, can be redeemed using creative sequencing of ads. The introduction of colour, layout, or even copy has been said to play a crucial role in breaking consumer fatigue. These findings further highlight the need for planned rotations and creative digital retargeting refreshments (Ding, Yi & Chen, 2022). Retargeting using such sensitive information concerning users (health and finance) reaps more negativity; in turn, it reduces ad performance. In surveys, consumers indicate discomfort over privacy risks if they sense overreach to those personal domains unless such privacy guarantees are laid on the table. Marketers are therefore recommended to deploy personalization depth according to content sensitivity (Jung & Kim, 2021).

Data-driven targeting studied against social-influence personalization shows that cues such as "friends liked this" can either enhance or diminish the retargeting efforts of marketing, depending on whether the user is a novice or an old customer. Social proof enhances the credibility of newcomers, but those well-acquainted may find it distracting or irrelevant. Thus, tailoring social signals to different segments is important (Grewal, Stephen & Chen, 2023). The regulatory climate governing privacy will be combined with a shrinking reliance on third-party cookies to redefine digital advertising practices, giving brands no alternative but to pivot toward first-party data and contextual targeting. Analysis of real-life cases shows that advertisers who have adapted quickly to the regulations and are forthcoming about their data usage sustain trust and ROI (Xu & Wu, 2021).

This contextual personalization, correlating ad content directly with the platform environment and users' "state," is known to enhance retargeting success significantly. The creative in social media feed ads may benefit from being on-brand, while news sites should have more information-focused messages. This invites a view of how one aligns both format and tone with the context a user finds himself or herself in (Zhao & Lee, 2023). Marketing that gets hyper-personalized has consumers' trust in a more fragile place, providing a greater sensitivity to perceived data exploitation. A conceptual framework underscores the extent to which the transparent usage of data and ethical adherence to users will first curtail potential negative backlash while nurturing acceptance. Explicit opt-ins with guidelines ensure that personalization does not alienate conscious audiences (Pearson & Keller, 2021).

### ISSUE WITH TAM:

The Technology Acceptance Model (TAM) was introduced by Davis in 1989. Since then, it has laid the theoretical foundation for understanding how people accept and use new technologies in organizational and consumer contexts. It would predict behavioral intention that would lead to actual use based on two fundamental concepts: perceived usefulness and ease of use. This simplified depiction of decision-making worked when the technology interactions were more discrete- a decision on adopting an office software suite (Bagozzi, 2007). However, such an approach to dealing with different advertisements in modern, personalized retargeted ads is, on the contrary, more complicated, as users are exposed several times to algorithmically targeted ads across various platforms. This relentless targeting may elicit worry or irritation, especially if users feel monitored or see the same ads too often. The original TAM does not provide a direct means for dealing with privacy, governance of data, or real-time ad personalization techniques. This, in turn, leaves TAM with only a partial explanation of the way users engage with and sometimes resist hyper-targeted marketing strategies (Venkatesh & Davis 2000).

Nevertheless, in subsequent extensions of TAM, including TAM2, TAM3, and UTAUT, the constructs of social influence and facilitating conditions take on added dimensions of meaning that play out relatively around perceived usefulness and ease of use (Venkatesh & Bala, 2008). For example, social influence tends to come down to peers' or supervisors' opinions instead of other contextual factors, including cultural norms or frequently changing retargeting algorithms. The importance of cultural context starts panning out in personalized advertising. Users in privacy-

oriented societies may turn down retargeted ads more easily than collectivist ones, even if an ad is relevant or helpful. Advertisers typically conduct much experimentation with ad creative and frequency through rapid A/B testing and real-time bidding, reducing users' acceptance to a moving target rather than a one-time event. Capturing those changes in attitude is difficult, especially with the traditional survey-based measurements of TAM, which tend to be more static (Fishbein & Ajzen 1975; Lee et al. 2003).

Personalized retargeting usually requires extensive user data, including browsing histories, shopping habits and plans, and even location information (Awad & Krishnan 2006). This indicates another weakness of TAM, as it was never meant to account for profuse ethical and privacy considerations that inevitably surface when data is harvested on such large scales (Belanger & Crossler 2011). Indubitably, some users for some personalized ad feeling useful-attractive will also tire of receiving it; it could be the consumer's latest intelligence that retains for above for something breaking any global website, is predicated in a neighborhood closely nestled in United States thought. It must be added then that a reasonable basis in advertising for its object is that one uses users' perceptions as to data privacy and ethical behavior of the brand is such. The theories of classical TAM do not take a complete view of how privacy and trust affect your judgment, probably beyond various functional benefits concentrating on personalization (Tucker 2012; Malhotra & Galletta 2005).

When users notice that they are being too closely monitored, various negative emotions arise, which operate solely at the level beyond a rational utility assessment (Van der Heijden 2004). Irritation and creepiness could overwhelm the user's decision, irrespective of the otherwise positive aspects that the ads may reflect in their interests (Escalas & Bettman 2005). The way TAM was initially conceived, without consideration of the emotional or affective triggers that may shape acceptance, TAM has mainly concentrated on cognitive constructs, rarely, if ever, entering the emotional terrain. In personalized advertising, emotional appeals can be a strategic element of the ad's design, aiming to create excitement or resonance with the user's self-identity. However, over-personalization leads users to feel intrusion, and users will actively avoid clicking on such targeted ads or may even resort to using an ad-blocking software application. These more nuanced emotional responses suggest that acceptance in retargeted advertising goes beyond a simple rational cost-benefit calculation, and one is equally likely based on subjective feelings that might not be fully accounted for by perceived usefulness or ease of use (Xu 2012).

The iterative and adaptive nature of an advertising approach, such as retargeting, tends to challenge the traditional measurement approach of the Technology Acceptance Model via its emotional viewpoints (Chatterjee et al. 2003). Rather than representing an immediate decision where the consumer accepts or rejects technology, consumers would be exposed to ads throughout the process, creating different iterations based on their browsing or purchase behavior. Algorithms might adjust the ad's frequency, design, or content in response to performance, creating a dynamic whereby user attitudes could change significantly daily. For example, a user may like a retargeted ad at one moment but then grow agitated by its continuous rollout. The reverse can also happen: A user who pays little attention to or dislikes the first wave of ads may find some new creatives or more specific targeting compelling. The static constructs of TAM typically measure intention within a standard time, providing little information on how continuous interaction affects acceptance over time. In the retargeting context, acceptance is not simply an incremental yes or no; it is a development, often oscillating through acceptance, ambivalence, and outright rejection (Pavlou 2003; Bleier & Eisenbeiss 2015).

Trust seems to be an aspect that TAM does not consider enough (McKnight et al. 2002). Retargeted advertising is primarily reliant on user trust not only for the advertiser but also for the ad platforms. Users may doubt how their information is collected and shared behind the scenes, even if they find some ads worthwhile. These doubts about trust could arise from concerns regarding corporate morality or could even have their origins in past scandals about data misuse. It has been assumed by the original design of TAM that users will adopt a technology once they grasp its usefulness and relative convenience. Nevertheless, in personalized retargeting, trust is breached by either unrealistic privacy claims or large-scale hacks, leading to sudden shifts in attitude irrespective of perceived ad quality. Using trust as the basis, TAM falls short of explaining situations where perceived high usefulness gets trumped by backing concerns about brand integrity and platform security (Benbasat & Barki 2007; Thaler & Sunstein 2008).

Regulatory frameworks further complicate user acceptance, which classic TAMs do not fully anticipate (Bagozzi 2007). Various government regulations worldwide have been set in place in the EU, such as the General Data Protection Regulation (GDPR), and the California Consumer Privacy Act (CCPA) regarding tight privacy and user consent standards in the USA. Such laws are likely to determine acceptance by introducing the requirement of cookie policies or clear opt-outs, thereby transferring the power of decision to the customer. When users consider retargeting techniques non-compliant with regulatory standards or feel pressured to share personal information, they may opt out. Usually, external variables such as legislative and cultural context would be seen as moderators to TAM; however, in the case of both contexts, they could be so impactful as to recast what constitutes perceived ease of use or perceived usefulness or outrightly undermine them. Advertisers now need to recognize not only how to make ads relevant and straightforward to engage with but also how to keep up with a jumble of international regulations, which may broadly impact user perceptions (Belanger & Crossler 2011; Brynjolfsson & McElheran, 2016).

Personalized retargeting thus represents a platform of constant experimentation (Liu-Thompkins 2019). While the personalized retargeting systems run on real-time analytics to measure the story of the ad performance, making speedy adjustments to target audience, creative elements, and bidding strategies, this is very much the opposite of a relatively static, survey-driven approach that TAM adopts traditionally. Whereas conventional TAM research collects data once to analyze the extent that perceived usefulness and ease of use predict adoption intention, personalized retargeting demands ongoing measurement and iterative adjustment since user attitudes can change based on the latest ad iteration or trending consumer influences. Therefore, integrating these platform-wise considerations entails revised theoretical models capturing acceptance's dynamic and circular nature in advertising ecosystems. Although TAM provided a critical starting point for technology acceptance studies, without such a mechanism, it is still unable to address the buoyancy of this new-age digital marketing of rapid-fire alterations carried out in real time (Lambrecht & Tucker 2013; Bleier & Eisenbeiss 2015).

Engagement in emotions, privacy considerations, platform analytics, and regulations suggest that understanding acceptance of retargeted advertising only through perceived usefulness and ease of use is insufficient (Awad & Krishnan 2006). For instance, behavioral economics shows how small nudges, or the framing of an option, could be far superior in influencing user choices than a direct appeal to utility. Using loss aversion to reach out to users, a retargeted ad could gain acceptance for reasons other than perceived ease of use. However, TAM does not explicitly consider this cognitive bias. Social identity theory, conversely, would indicate that users who see their ads as aligned with a group identity would accept them more readily. At the same time, there would be negative feelings toward the ads if the ads seemed to oppose this identity. The balance of these perspectives and the elements of trust and privacy point to the need to supplement the TAM with an interdisciplinary approach that intertwines cognitive, emotional, and socio-cultural factors in explaining acceptance (Fishbein & Ajzen 1975; Escalas & Bettman 2005; Xu 2012).

A remodeled framework might view personalized retargeting advertising as layered with acceptance shaped by ongoing ad exposures, evolving emotions, trust evaluations, and the legal environment (McKnight et al. 2002). Users could be conceived as live, continually adaptable individuals who are conditioned even by algorithmic recommendations at any given time; this approach would differentiate from the accentuation on acceptance as being fixed but would situate it as a continuum of dynamics where users alter their perspectives instantaneously by varied practices of data collection, creative advertising, or peer feedback on such ads. Such a model would be much more aligned with the reality of personalized advertising, as it could acknowledge constructs of trust, privacy, and emotional resonance in conjunction with accepting the volatile feedback loop within which marketers usually operate. Furthermore, it could provide a more granular perspective for practitioners' keen on refining their campaigns and respecting user boundaries (Van der Heijden 2004; Lambrecht & Tucker 2013; Venkatesh & Bala 2008).

The strain between personalization and privacy at present brings to the fore the relevance of user authority in acceptance decisions (Malhotra & Galletta 2005). In numerous regions, users are mandated to give unequivocal consent for data usage primarily via cookie pop-ups or account settings instilled with information on how their data will be utilized in targeted ads. This shift is conceptualized as turning to perceived ease of use, where consent tends to be very uncomfortable, throwing some users off retargeting altogether when asked to jump complicated hoops. At the same time, depending on how well the consent dialog is designed, it could create much trust as users may feel their rights are being respected. Classic TAM does not directly assert how these legal or procedural requirements may transform attitudes. Nonetheless, in personalized retargeting, these on-ground mechanisms can break the tie between users and whether they will accept or reject positively granular data collection. The interaction of ethical, legal, and technological dimensions underscores that acceptance in the contemporary advertising environment is much more holistic than what TAM originally proposed (Tucker 2012; Belanger & Crossler 2011).

Ultimately, however, personalized retargeting is a marriage of data science, consumer psychology, and information systems research (Benbasat & Barki, 2007). The original constructs of TAM, perceived usefulness and perceived ease of use, retain relevance but do not adequately capture the emotional, ethical, and changing nature of user interactions with algorithmic advertising. Modern retargeting campaigns are not static technologies that users accept or reject at a single moment but are living systems adapted to user data in real time, often influencing user perceptions of privacy, trust, and agency with each click. Future acceptance models can approach user acceptance/rejection of personalized advertising using an eclectic synthesis of perspectives from trust research, privacy calculus, emotional design, and behavioral economics. This extended theoretical framework offers insight not only into enabling researchers to sharpen their analyses but also provides practitioners and policymakers with guidance on devising user-trusted, regulated, and genuinely beneficial user-preferred presentation experiences for retargeting (Davis 1989; Venkatesh & Davis 2000; Bleier & Eisenbeiss 2015).

Na and Park explore how privacy risk perceptions alter the classic TAM constructs of perceived usefulness (PU) and perceived ease of use (PEOU) in retargeted advertising, showing that trust serves as a key moderator which either reinforces or attenuates user acceptance of personalized ads, especially when users feel vulnerable about data collection (Na & Park, 2021). Wu and Chen propose an 'Ethical-TAM' that incorporates moral evaluations into traditional PU and PEOU metrics, demonstrating that when users sense unethical data practices—such as covert



tracking—they are more likely to reject otherwise applicable personalized ads (Wu & Chen, 2022). Lee, Zhao and Ko extend TAM 3 by adding privacy fatigue, highlighting that repeated exposure to highly personalized ads can erode user motivation to continue engaging, even if the ads are perceived as easy to use and beneficial, thus weakening the predictive power of standard TAM constructs (Lee, Zhao & Ko, 2022). Li, Kwon and Cho investigate intrinsic motivation and perceived intrusiveness in retargeted campaigns, finding that curiosity can initially boost engagement, but intrusive ads that dig too deeply into personal data erode both usefulness and ease of use, necessitating a modified TAM for personalization (Li, Kwon & Cho, 2021). Focusing on users' emotional responses, Mescall and Sundar propose an affect-integrated model to explain why people actively avoid personalized ads despite high perceived usefulness, showing how negative emotional triggers, such as creepiness or annoyance, can override rational acceptance drivers (Mescall & Sundar, 2023). Cui, Zhao and Shen argue that real-time personalization significantly reshapes the PU–PEOU relationship in TAM, with trust acting as a mediator; their large-scale analysis suggests that when users feel confident in data handling, instantaneous tailored recommendations enhance acceptance (Cui, Zhao & Shen, 2022).

Shin and Hwang integrate technostress and ethical factors into TAM, revealing that incessant algorithmic retargeting can amplify user stress levels, leading them to reject ads out of frustration or moral concern, even if they generally perceive ads to be relevant or user-friendly (Shin & Hwang, 2022). Although based on UTAUT2, Lange, Clarke and Eze's study parallels TAM limitations by illustrating how privacy concerns disrupt the acceptance process in AI-driven retargeting, highlighting that standard acceptance models underestimate the gravity of data-sharing anxieties on user loyalty (Lange, Clarke & Eze, 2023).

Yoon and Kang show how the personalization–privacy paradox complicates TAM's efficacy, noting that perceived data vulnerability can outweigh perceived usefulness; their findings suggest that an updated model must explicitly address privacy calculus to fully capture user adoption of targeted ads (Yoon & Kang, 2023). Park and Hur emphasize the personalization–privacy trade-off in retargeted advertising, finding that beyond TAM's PU and PEOU, a tipping point exists where perceived risks overshadow potential benefits, leading users to withdraw from repeated exposures despite earlier positive engagements (Park & Hur, 2021).

Examining omnichannel retargeting, Jung, Shim and Bae reveal that seamless ad journeys across devices can strengthen perceived ease of use, yet also heighten privacy worries, thereby complicating TAM's straightforward relationship between usability and acceptance in cross-platform environments (Jung, Shim & Bae, 2022). Chen and Lu blend affective computing with TAM, proposing that emotional personalization—tailoring retargeted ads to users' mood—must respect comfort levels; their experiments confirm that ignoring emotional boundaries can spur resistance, regardless of how functional or “useful” the ads might be (Chen & Lu, 2022). Brown and Johnson spotlight ethical considerations in hyper-personalized advertising, contending that consumer skepticism stemming from perceived manipulation is not captured by the standard TAM model, hence a more holistic framework is necessary to evaluate morally charged acceptance decisions (Brown & Johnson, 2023). Hwang and Boling examine how social influence interacts with trust to shape acceptance of AI-powered retargeting; their integrated model reveals that while TAM's PU and PEOU remain relevant, user adoption hinges equally on community norms and perceived brand responsibility (Hwang & Boling, 2023). Suh and Lee address a cookie-less future by demonstrating that perceived control over personal data becomes a central factor in TAM for retargeted ads, surpassing conventional ease-of-use judgments as browsers and platforms restrict third-party tracking (Suh & Lee, 2022).

## 4. THEORITICAL CONTRIBUTION

### 4.1 Envisioning Retargeting Advertising as a Platform:

Traditionally, retargeting has been thought of merely as a tool or function. At the same time, it as a platform offering the benefits of real-time analytics, iterated experimentation, and constant feedback loops. It could be treated as a meeting space of diverse participants- advertisers, publishers, consumers, and regulatory authorities- all working to make continuous data-driven campaign changes (Bleier & Eisenbeiss 2015). With this platform view, marketers could test new creatives rapidly, change customer segments, and introduce contextual signals such as location or time of day-- adding a continuous layer of refinement to ad targeting. Critically, this platform perspective reveals the collective nature of the system, where advertisers want purchases, publishers want an income, and users balance the value of privacy and trust with relevance and convenience (Lambrecht & Tucker 2013).

Treating retargeted advertising as a platform provides one way of considering the vast interplay between technology suppliers, data brokers, and the regulations controlling much of the process. This platform can connect consumer data from multiple spheres, such as social media usage, online browsing, and mobile app activities, to create a single profile that advertisers can reach to broadcast personalized ads (Awad & Krishnan 2006). However, personalization of this intensity will require acute data governance and open consent avenues to maintain user trust. One perspective that the platform concept allows is an understanding of how ad tech vendors, legal advisers, and different actors bind

into a source of networks, continually shaping the personalization rules and boundaries. Networks offer better perspectives on how retargeted ads develop but also enhance the challenges of the quandaries of data privacy, regulatory compliance, and ethical advertising practices (Belanger & Crossler 2011).

Retargeting can work as a platform and not just as a technology working alone. In this sense, retargeting can be considered a strategic catalyst empowered by machine learning and AI capabilities that keep advancing with every user interaction. Such algorithms are characterized as "non-static"; they learn and modify their targeting strategies with every click, drop, or collapse. Moreover, hence, this is where the platform model comes into play: success would largely depend on the balance—the outstanding balance between putting the user in the center of the design for maximum usability and making it profitable, with aggressive targeting for presentation-longitudinal being able to pointless experience for a user very quickly also eroded the level of trust users have with it (Brynjolfsson & McElheran 2016). However, continuous optimization takes a toll on the data pipelines, all of which are expected to sharpen user feedback into action items typically displayed on dashboards that can assess the performance of campaigns and make deliberate ad retargeting changes through a simple switch signal. The long-term relevance gained over years proves very handy since the adaptation induces a virtuous cycle of interactive evolution: user relevance increases brand equity, leading to campaign ROI (Liu-Thompkins 2019).

The platform-centered mindset, is the importance of synergy. Very different software solutions are used nowadays in modern-day ad ecosystems for data management, CRM, programmatic buying, etc. When you look at retargeting as a platform, metadata facilitation, API compatibility, and seamless data exchange become of utmost importance across all of these systems (Venkatesh & Bala 2008; McKnight et al. 2002).

Envisioning customized retargeted advertising as a platform entails acknowledging the potential to enhance user engagement by amalgamating many channels into a unified ecosystem. Rather than employing fragmented advertising strategies—like separate banner advertisements on particular websites or independent social media campaigns—marketers may cultivate a comprehensive user experience by harmonizing messages across several channels. This synchronization enables customers to encounter uniform, contextually relevant material at all interaction points, augmenting the impression that the brand is attuned to their preferences without veering into perceived intrusiveness (Chatterjee et al. 2003; Pavlou 2003). By consolidating insights from diverse channels desktop browsing, mobile application usage, and offline activities platform-based retargeting can enhance audience segmentation to align more closely with user intent, while also ensuring that messaging adapts to remain pertinent rather than redundant (Bleier & Eisenbeiss 2015).

A crucial element of platform thinking in retargeting is the potential for multi-stakeholder collaborations beyond conventional advertising-publisher dynamics. Data management platforms (DMPs), customer data platforms (CDPs), and privacy-focused providers can cooperate to establish infrastructure that honors user rights while providing significant personalization (Belanger & Crossler 2011; Malhotra & Galletta 2005). Such partnerships can facilitate the standardization of procedures, such as privacy consent systems and data usage standards, enhancing their transparency and user-friendliness. The retargeting platform operates as an interconnected network, enabling a collective response to ethical, legal, and social implications. This fosters a sustainable framework in which advertisers achieve precise targeting and protect users from potential data exploitation (Venkatesh & Davis 2000).

Moreover, a platform-centric viewpoint promotes the utilization of behavioral and psychological insights to enhance user experiences. When retargeting is regarded as an interactive ecosystem, businesses may formulate experiments to evaluate the effects of various emotional triggers—such as scarcity, social proof, or humor on engagement at stages of the user experience (Escalas & Bettman 2005; Van van Heijden 2004). Over time, these studies provide a substantial collection of data on the forms of creative content, timing of calls to action, and promotional offers that are most effective for user categories. The platform's feedback loop serves as a vehicle for ongoing user-focused enhancement, guaranteeing that retargeted advertisements pursue conversions and cultivate deeper, enduring relationships between the brand and the customer (Lee et al. 2003).

Furthermore, conceptualizing retargeted advertising as a platform promotes proactive approaches to address ad fatigue, banner blindness, and perceived intrusiveness. A platform-centric approach, by aggregating data from various interactions, can identify early indicators of user disengagement—such as diminishing click-through rates or decreased on-site dwell times—and autonomously modify campaign frequency or ad creatives to alleviate adverse experiences (Liu-Thompkins 2019; Lambrecht & Tucker 2013). For example, suppose a platform recognizes a specific user's consistent disinterest in advertisements for a product they have previously acquired. It might promptly shift to endorsing comparable products or wholly distinct categories in that case. This flexibility maintains the brand's relevance and signifies respect for the user's attention, possibly fostering more goodwill and trust over time (Tucker 2012; Xu 2012).

Ultimately, the platform approach encourages ongoing evolution, acknowledging that customized retargeted advertising must adjust to technical advancements, changing customer expectations, and new legislative developments. As emerging channels such as wearable devices and voice assistants become prevalent, the platform



may include these media to ensure a cohesive remarketing experience across changing user touchpoints (Awad & Krishnan 2006; McKnight et al. 2002). Simultaneously, regulations and directives about data privacy may intensify, necessitating prompt adjustments to data acquisition methodologies. The platform functions as a dynamic ecosystem rather than a fixed array of tools, allowing it to integrate changes more seamlessly while maintaining the intricate equilibrium between company goals and user independence (Benbasat & Barki 2007; Brynjolfsson & McElheran 2016).

## 5. DISCUSSION

### 5.1 Managerial Implications:

Establishing the foundation for a tailored retargeting advertising research platform requires the integration of many data sources, sophisticated analytics tools, and stringent security measures into a unified system. Organizations can gain advantages from a centralized architecture that consolidates customer touchpoints such as clickstream data and social media interactions—into a singular repository for analysis and real-time decision-making, rather than depending on fragmented, siloed systems (Brynjolfsson & McElheran 2016; Lambrecht & Tucker 2013). This methodology facilitates extensive data processing and detailed user-level insights, allowing researchers and marketers to evaluate novel retargeting methods, assess results across many channels, and rapidly refine their conclusions. This platform supports academic research and improves the speed and responsiveness of marketing operations by synchronizing data flows, hence promoting experimentation and evidence-based practices (Brynjolfsson & McElheran 2016; Lambrecht & Tucker 2013).

Implementing this infrastructure necessitates meticulous focus on data governance and privacy protections. Personalized retargeting, reliant on the collection and analysis of user data—frequently at a granular level—necessitates the establishment of explicit standards for data reduction, consent management, and safe storage (Awad & Krishnan 2006; Belanger & Crossler 2011). Incorporating privacy-by-design principles into the platform's foundation enables firms to mitigate legal risks and enhance user trust, which is essential for ethical concerns and ongoing consumer acceptability. This trust foundation guarantees that study outcomes accurately represent authentic user behavior instead of responses influenced by distrust or skepticism, thereby enhancing the validity of academic and industrial studies (Awad & Krishnan 2006; Belanger & Crossler 2011).

Furthermore, establishing an efficient research platform for retargeted advertising necessitates the integration of many software components—such as data management platforms (DMPs), analytics engines, and machine learning pipelines—into a unified framework that facilitates repeatable trials. This harmonization allows researchers to conduct A/B testing, quasi-experimental designs, or longitudinal investigations without the need for onerous reconfigurations whenever a new hypothesis emerges (Bleier & Eisenbeiss 2015; Liu-Thompkins 2019). By consolidating these capabilities, the platform can promote collaborations among academic institutions, marketing agencies, and technology providers, thereby establishing a dynamic research community that benefits from shared infrastructures, standardized methodologies, and ongoing knowledge exchange (Bleier & Eisenbeiss 2015; Liu-Thompkins 2019).

A crucial component is real-time data visualization and reporting, enabling researchers and practitioners to immediately monitor user reactions and campaign performance. Interactive dashboards and analytics tools can emphasize key performance indicators (KPIs)—including click-through rates, conversion metrics, or brand sentiment and provide insights into possible improvement areas (Venkatesh & Bala 2008; Chatterjee et al. 2003). These visual interfaces facilitate rapid decision-making and foster a culture of continuous learning, enabling marketing teams to adjust plans based on real-time data instead of depending on periodic, static reports. When synthesized from several research, these iterative optimizations enhance comprehension of the mechanisms behind the success or failure of tailored advertisements in diverse situations (Venkatesh & Bala 2008; Chatterjee et al. 2003).

To augment this platform's capability for comprehensive research, the infrastructure must integrate modular components that may be enlarged or replaced as technologies advance. A machine learning module tailored for natural language processing may be pertinent currently, although forthcoming methodologies could prioritize voice interfaces or augmented reality indicators (Van der Heijden 2004; Malhotra & Galletta 2005). Maintaining a modular and API-driven platform allows academics and practitioners to include new tools, pivot to different channels, or implement enhanced algorithms without the need to reconstruct the system entirely. This flexibility not only safeguards the platform's future but also maintains a dynamic environment that facilitates pioneering research and encourages ongoing innovation (Van der Heijden 2004; Malhotra & Galletta 2005).

The construction of this infrastructure provides the chance to integrate academic rigor with industry practicality. Although commercial demands frequently emphasize rapid outcomes, a meticulously organized research platform may harmonize marketing goals with academic criteria of validity, reliability, and ethical integrity (McKnight et al. 2002; Venkatesh & Davis 2000). Researchers might utilize theoretical frameworks such as advanced iterations of the Technology Acceptance Model (TAM) or privacy calculus models to analyze extensive real-world user interactions, yielding insights that enrich academic discussions and guide evidence-based marketing tactics. The collaboration

between academia and industry may foster significant advancements in tailored advertising, enabling marketers to provide more pertinent and less invasive experiences that honor consumer autonomy (McKnight et al. 2002; Venkatesh & Davis 2000).

Coordinating and incentivizing efforts to advance Personalized Retargeting Advertising (PRA) as a research platform requires a strategic alignment of academics, industry experts, and technology providers. An effective strategy is to establish formal consortiums or research hubs that enable stakeholders to exchange datasets, methodologies, and emerging findings, thus enhancing the collective learning process (Brynjolfsson & McElheran 2016; Liu-Thompkins 2019). Consortiums can be effectively sponsored by industry associations or governmental bodies to maintain neutrality and build trust. Establishing clear guidelines on privacy and data usage is essential to safeguard participants while enabling robust experimentation. By combining resources and expertise, these hubs not only lower individual expenses but also foster a collaborative environment that supports sustainable research initiatives (Brynjolfsson & McElheran 2016; Liu-Thompkins 2019).

Another incentive mechanism is found in grant funding and award programs that specifically focus on personalized advertising research. Public grants from federal agencies or international institutions can ignite academic interest in PRA, while private foundations or corporate sponsors may also invest in innovative projects in return for priority access to findings (Malhotra & Galletta 2005; Venkatesh & Davis 2000). Establishing well-defined project milestones, providing consistent progress updates, and ensuring open sharing of results foster transparency and enhance accountability among researchers. Linking financial incentives to the completion of milestones and publication fosters ongoing engagement and guarantees that the wider community reaps the rewards of innovative theoretical and methodological advancements (Malhotra & Galletta 2005; Venkatesh & Davis 2000).

Engaging in collaborative challenges or hackathons can significantly drive innovation in PRA, drawing in data scientists, behavioral researchers, and marketers to address targeted problem sets within tight deadlines. These events, typically backed by corporate sponsorships or academic collaborations, recognize teams that create the most innovative algorithmic models, user experience prototypes, or privacy-preserving frameworks (Chatterjee et al. 2003; Benbasat & Barki 2007). In addition to financial rewards, participants receive valuable recognition and networking opportunities that can foster lasting collaborations. Hackathons are an essential platform for evaluating emerging technologies, providing immediate insights into their performance and feasibility, which can subsequently inform a broader research strategy (Chatterjee et al. 2003; Benbasat & Barki 2007).

A key organizational strategy is to develop structured internship and fellowship programs that connect academia with industry. These initiatives enable graduate students and early-career researchers to collaborate with professionals at advertising agencies, tech startups, or data analytics firms, promoting the exchange of knowledge and the development of practical skills (McKnight et al. 2002; Venkatesh & Bala 2008). Hosting organizations gain valuable insights rooted in cutting-edge academic theories and research methodologies, driving forward-thinking strategies in PRA. These experiences can assist students in honing their dissertation topics, guaranteeing that their academic endeavors are robust and applicable in real-world contexts (McKnight et al. 2002; Venkatesh & Bala 2008).

Additionally, professional associations and academic conferences can establish specialized tracks or interest groups centered on personalized retargeting research. This could include recognizing outstanding papers with awards, hosting panels that address ethical considerations, and featuring keynote sessions led by prominent industry experts (Bleier & Eisenbeiss 2015; Lambrecht & Tucker 2013). As these activities evolve, they can transform into a structured community of practice characterized by shared norms, standards, and benchmarks, which collectively enhance the depth of inquiry into PRA. Conferences can facilitate exclusive sessions where sensitive information or initial results are shared under non-disclosure agreements, striking a balance between transparency and commercial confidentiality (Bleier & Eisenbeiss 2015; Lambrecht & Tucker 2013).

Ultimately, acknowledging individual and team achievements via esteemed journals or awards cultivates a culture prioritizing sustained, methodical research in PRA. Special issues focused on PRA topics can drive high-impact publications, and awarding bodies could create annual honors to recognize groundbreaking achievements in personalized advertising research (Awad & Krishnan 2006; Belanger & Crossler 2011). This acknowledgment serves as a powerful motivator for researchers to embark on more ambitious and innovative projects while simultaneously elevating the field's visibility, drawing in fresh talent, and securing increased funding opportunities. Integrating institutional frameworks, financial motivations, and peer acknowledgment fosters the evolution of PRA as a research platform, creating a self-sustaining cycle of innovation and academic excellence (Awad & Krishnan 2006; Belanger & Crossler 2011).

## 5.2 Limitations and Future scope of study

The insights shared in this work shed light on the growing intricacies of personalized retargeting advertising (PRA) and emphasize the need for a significant reevaluation of the traditional Technology Acceptance Model (TAM) in this context. Although the fundamental elements of TAM perceived usefulness and perceived ease of use remain significant, they fall short of addressing modern issues related to privacy, trust, and ethical data practices.

Personalized retargeting, particularly as it evolves with user behaviors across various platforms, creates dynamic touchpoints that require a more sophisticated approach than a static model can provide. Incorporating emotional, social, and contextual elements, along with embracing a more agile and iterative approach, is essential for grasping user acceptance in PRA scenarios.

### 5.3 Conclusion

Transforming the perspective to see PRA as a research platform presents an exciting opportunity for advancement. Organizations and researchers can conduct real-time experiments by creating centralized infrastructures that integrate various data streams, utilize machine learning algorithms for adaptive targeting, and uphold strong privacy protections to build trust. Collaboration among diverse stakeholders— academia, industry, and regulatory bodies— is crucial for establishing standardized protocols and best practices. Strategic partnerships, targeted fellowship initiatives, and motivating frameworks like grants or hackathons can unite diverse stakeholders to drive forward both theoretical progress and practical breakthroughs.

This comprehensive strategy, rooted in responsible data management and continuous user insights, can transform PRA into a sustainable, customer-focused framework. By integrating insights from behavioral science, data analytics, and marketing research, professionals can craft advertising experiences that resonate more with users while honoring their autonomy and privacy. This approach enhances the effectiveness of retargeting while ensuring it aligns with societal expectations for responsible data usage. The future of PRA is centered on harnessing diverse research platforms, adapting acceptance models to reflect evolving user behaviors, and fostering a collaborative learning environment that harmonizes innovation with ethical considerations.

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